



First Nation – Municipal Community Economic Development Initiative (CEDI)

NATOAGANEG FIRST NATION – CITY OF MIRAMICHI
CEDI PANEL



- **Council for the Advancement of Native Development Officers**

- Mandate: to support Indigenous communities to build capacity in economic development
- National, non-profit Indigenous organization supporting Economic Development in Aboriginal communities
- Membership-based, +/- 500 members across Canada. Members are practicing EDOs, elected officials, provincial/federal government staff and private sector
- Services focusing on capacity-building for economic development officers (EDOs) working in Indigenous communities
- Based in Edmonton, Alberta

- **Federation of Canadian Municipalities**

- Mandate: to bring together Canadian municipalities to speak with one voice that influences federal policies and programs
- Voice of municipal government in Canada since 1901
- Advocacy through “listening, uniting and influencing”
- Membership-based, +/- 2,000 members = (>90% of Canadian population)
- National and international programs for municipal development
- Based in Ottawa, Ontario



CEDI Program Goals

1. To support communities to **establish sustainable and resilient relationships** between elected officials, senior administrators, land management and economic development staff and the broader communities.
2. To increase the capacity of communities to **engage in and develop joint, long-term land use and community economic development plans and initiatives.**



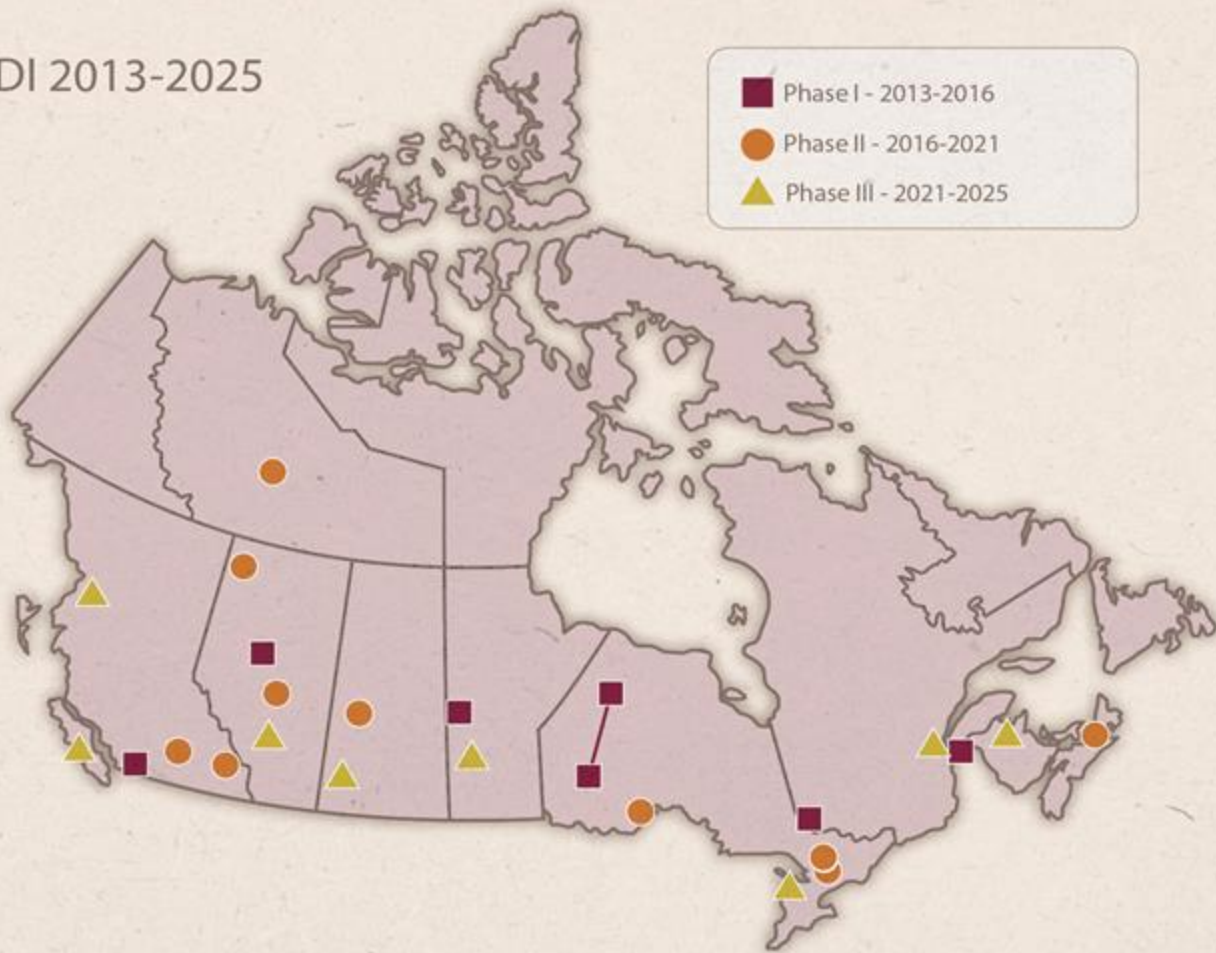
CEDI 2013-2025

23
Partnerships

35
First Nations

31
Municipalities

432+
Partnership
Applications





Newest CEDI Partnerships

1. Cold lake First Nation and City of Cold Lake
2. Frog Lake First Nation and City of Lloydminster
3. Driftpile Cree Nation and Big Lakes county
4. Long Plain First Nation, Dakota Plains Wahpeton Nation and city of Portage La Prairie
5. George Gordon First Nation and City of Humboldt



CEDI Stronger Together Approach

Connect

Meet, build a stronger relationship and formally commit to the joint CEDI process

Vision

Create a shared vision for the relationship and formally commit to it through a relationship agreement

Decide

Decide on joint CED initiatives, develop work plans and set up a governance structure to manage implementation

Act

Work together to implement the work plans, strengthen the partnership and build a stronger regional economy



Why *Joint* Economic Development

- Joint economic development promotes the creation of **sustainable partnerships** between First Nations and municipalities, helping both parties **achieve common economic goals**.
- It fosters **shared decision-making**, ensuring that both communities benefit from the initiatives.
- Collaboration ensures **inclusive growth** by recognizing the unique needs and contributions of Indigenous communities.
- Joint efforts in long-term land use and community planning can lead to more **resilient, diversified economies** and improve the overall quality of life for all involved.

Examples of Joint FN – Municipal CED

- Joint Regional Economic Development Strategic Plan
- Joint Tourism Strategy
- Joint Land Use Plans / Joint Planning
- Jointly managed Provincial Park
- Joint Indigenous Employment Strategy
- Boundary Interface Protocols and Strategies
- Joint Active Transportation Plan
- Joint Emergency Preparedness and Economic Resilience



Benefits of First Nation-Municipal Joint CED

- A **stronger, united voice** for engaging with businesses and other orders of government.
- Increased ability to **access funding** from other orders of government.
- **Cost savings** and more efficient program delivery.
- More opportunities for **local business development and jobs.**
- Ability to leverage **the unique financial, human and physical resources** of each partner.
- **Coordinated planning** efforts to improve land use, land management and environmental/resource protection.



CEDI Tools and Guides

1. First Nation and Municipal Economic Development Organizations: A Guide for Collaboration
1. Creating a Joint Working Group for First Nation-Municipal Partnerships
1. Economic Recovery and Resilience: A Guide for First Nation-Municipal Collaboration
1. First Nation-Municipal Land Use Planning Tool





More Information on CEDI

- **Visit Our Website:** <https://www.cedipartnerships.ca/>
 - The **Stronger Together** Toolkit
 - Knowledge Products and Tools
 - Community Profiles
- **Join our First Nations – Municipal Network on Facebook**
(search 'First Nations-Municipal Collaboration Network')
- **Contact Us:** Cando - ryan.walker-melton@edo.ca FCM-
ttourangeau@fcm.ca



History of Natoaganeg

- Natoaganeg, formally known as Eel Ground First Nation is a Mi'kmaq community located in the present day Miramichi, New Brunswick.
- One of nine Mi'kmaq communities in New Brunswick
- Natoaganeg currently has three parcels of land that make up the community lands
- Natoaganeg has a registered membership, living on and off reserve of approx. 1100

History of the partnership

- Signed a “Friendship Accord” between the City of Miramichi, Natoaganeg, Metepenagiag and Esgenoopetitj on July 1, 2019
- Raising of the Mi’kmaq Flag in November 2019
- Natoaganeg created an “Eel Ground Economic Development Working Group” in April 2021. Representative from the city sat on the working group
- A joint application was submitted between the Department of Economic Development and Tourism at the City of Miramichi and the Natoaganeg Community Development Centre to CANDO CEDI Program on October 21, 2021
- We were awarded in 2022 on the success of the Joint Application to CEDI

Signing of the Friendship Accord - 2019



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National Day for Truth & Reconciliation 2022



National Day for Truth & Reconciliation 2022



National Day for Truth & Reconciliation 2022



National Day for Truth & Reconciliation 2022



National Day for Truth & Reconciliation 2022



<https://www.facebook.com/share/14UcT8nVq5/>



<https://www.facebook.com/share/p/17o5cvY4BT/>



<https://www.facebook.com/share/19m2MvuNLK/>

Every Child Matters flag raising 2022



National Day for Truth & Reconciliation 2023



National Day for Truth & Reconciliation 2023



National Day for Truth & Reconciliation 2023



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Every Child Matters flag raising 2024



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National Day for Truth & Reconciliation 2024





CEDI Journey

June 2022 - First session held in Miramichi – Partnership and plans discussed and developed.

May 2023 – Second session held in Metepenagiag – Worked with Han Martin to focus projects for future development

September 2024 – Third session held in Miramichi – visioning for UPM property

November 2024 – CEDI Graduation

Between sessions, numerous online meetings held to move projects, plans and visions forward.



CEDI Workshop #1 – June 2022





CEDI Workshop #2 – May 2023





CEDI Workshop #2 – May 2023





CEDI Workshop #2 – May 2023





CEDI Workshop #2 – May 2023



Peace & Friendship Policy Signing 2024



Mi'kmaq flag raising – March 2024



Mi'kmaq flag raising – March 2024



CEDI Workshop #3 – September 2024



CEDI Workshop #3 – September 2024



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CEDI Workshop #4 – November 2024





UPM Site – Visioning Process

UPM site identified as potential large-scale project in June 2022 , worked with consultants Han Martin in May 2023 to expand vision:

- Green / renewable energy
- Partnership
- Demonstrate local and cultural history
- Tourism
- Mix of residential and commercial development
- Environmental sustainability

Dan Glenn used these points and considerable consultation, site visits and meetings to develop three UPM Conceptual Site Plans which following a presentation were condensed to one vision



MASTER PLAN COMPONENTS

CURTIS ROAD PROPERTY, MIRAMICHI, NB

UPM Site Vision

GLENN
GROUP
LANDSCAPE
ARCHITECTURE &
PLANNING



MASTER PLAN VISION

CURTIS ROAD PROPERTY, MIRAMICHI, NB

UPM Site Vision



MASTER PLAN COMPONENTS

CURTIS ROAD PROPERTY, MIRAMICHI, NB

GLENN
GROUP

MASTER PLAN VISION

CURTIS ROAD PROPERTY, MIRAMICHI, NB

GLENN
GROUP





Commitment to Continued Collaboration

- Signed Terms of Reference by both parties on how the partnership will continue to move forward
- Draft Peace and Friendship Policy
- Flow of communication and information sharing between communications for Natoaganeg and the City of Miramichi

Q&A

Wela'lin, Woliwon,
Merci, Thank You

Learn more

Building on the learning today, here are a few resources for you

[Read GMF's Advancing government-to-Nation relationships Factsheet](#)



[Explore the tools and resources created by CEDI](#)



All slide decks, worksheets and links are available to participants at bit.ly/scc-learning

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